



Editorial

The mission of the *IJISPM - International Journal of Information Systems and Project Management* is the dissemination of new scientific knowledge on information systems management and project management, encouraging further progress in theory and practice.

It is our great pleasure to bring you the first number of the seventh volume of IJISPM. In this issue readers will find important contributions on research and practice in IS, shadow IT, project management practice, and project resilience.

The first article is the viewpoint of João Álvaro Carvalho and has the title “Research and practice in IS: insights from medicine that might contribute to overcoming the relevance deficit in the IS domain”. The article focus on the relationship between Information Systems (IS) research and IS professional practice. The author shares the view of those that consider that the IS domain encompasses both, an academic facet and a practical facet. The two facets are interdependent and demand forms of collaboration between academics and practitioners that are only perceptible within an overarching view of scientific knowledge and of its production and use. The article aims at proposing such view. A main feature of the proposed view is that it involves distinguishing among different types of scientific knowledge and different modes of doing research. In particular, it involves emphasizing a form of research that is overlooked in IS – clinical research. Insights from the medicine domain are used to illustrate the place of clinical research and its role in connecting researchers and practitioners.

The second article, “Causing factors, outcomes, and governance of Shadow IT and business-managed IT: a systematic literature review”, is authored by Stefan Klotz, Andreas Kopper, Markus Westner and Susanne Strahringer. Shadow IT and Business-managed IT describe the autonomous deployment/procurement or management of Information Technology (IT) instances, i.e., software, hardware, or IT services, by business entities. For Shadow IT, this happens covertly, i.e., without alignment with the IT organization; for Business-managed IT this happens overtly, i.e., in alignment with the IT organization or in a split responsibility model. The authors have conducted a systematic literature review and structure the identified research themes in a framework of causing factors, outcomes, and governance. As causing factors, were identified enablers, motivators, and missing barriers. Outcomes can be benefits as well as risks/shortcomings of Shadow IT and Business-managed IT. Concerning governance, are distinguished two subcategories: general governance for Shadow IT and Business-managed IT and instance governance for overt Business-managed IT. Thus, a specific set of governance approaches exists for Business-managed IT that cannot be applied to Shadow IT due to its covert nature. Hence, it was extended the existing conceptual understanding and allocate research themes to Shadow IT, Business-managed IT, or both concepts and particularly distinguish the governance of the two concepts.

The title of the third article is “Improving and embedding project management practice: generic or context dependent?”, which is authored by Gabriela Fernandes and Madalena Araújo. Taking into account the contingency theory, this paper explores the extent to which key project management improvement initiatives and key embedding factors, identified in a previously developed conceptual framework, are dependent on organizational context, namely sector of activity, organization size, geographic area and project types. Therefore, aiming to guide professionals on making use of such framework in their organizations. The paper shows the explanatory power of the framework, which can be used by any organization independent of its sector of activity, dimension, geographic area and project types, however indicating the existence of slight differences. For example, Information and Technology companies might give more relevance to initiatives such as corporate standardization and tailoring of project management processes tools and techniques than Engineering and Construction companies.



International Journal of Information Systems and Project Management

ISSN (print):2182-7796, ISSN (online):2182-7788, ISSN (cd-rom):2182-780X

Available online at www.sciencesphere.org/ijispm

As Khalil Rahi states in the fourth article “Project resilience: a conceptual framework”, resilience is a novel but promising concept in project management studies. Resilience thinking can help projects maintain their performance through flexible, systemic and context-specific approaches once faced with disruptive events. The main goal of this paper is to advance an interdisciplinary understanding of project resilience by proposing a definition and a conceptual framework of this concept. To achieve this article's objectives, the literature on project risk management is first reviewed to identify current research effort and limitations of dealing with disruptions. Consecutively, the concept of resilience in its broader applicability is explored where two dimensions are sieved: awareness and adaptive capacity. The literature on the new concept of project resilience is also scrutinized, where its novel nature, the lack of scientific studies to conceptualize it, and its significance to project management are demonstrated. These facts helped propose a definition and a conceptual framework of project resilience.

We would like to take this opportunity to express our gratitude to the distinguished members of the Editorial Board, for their commitment and for sharing their knowledge and experience in supporting the IJISPM.

Finally, we would like to express our gratitude to all the authors who submitted their work, for their insightful visions and valuable contributions.

We hope that you, the readers, find the International Journal of Information Systems and Project Management an interesting and valuable source of information for your continued work.

The Editor-in-Chief,

João Varajão

University of Minho

Portugal



João Varajão is currently professor of information systems and project management at the *University of Minho*. He is also a researcher of the *Centro Algoritmi* at the *University of Minho*. Born and raised in Portugal, he attended the *University of Minho*, earning his Undergraduate (1995), Masters (1997) and Doctorate (2003) degrees in Technologies and Information Systems. In 2012, he received his Habilitation degree from the *University of Trás-os-Montes e Alto Douro*. His current main research interests are in Information Systems Management and Information Systems Project Management. Before joining academia, he worked as an IT/IS consultant, project manager, information systems analyst and software developer, for private companies and public institutions. He has supervised more than 100 Masters and Doctoral dissertations in the Information Systems field. He has published over 300 works, including refereed publications, authored books, edited books, as well as book chapters and communications at international conferences. He serves as editor-in-chief, associate editor and member of the editorial board for international journals and has served in numerous committees of international conferences and workshops. He is co-founder of CENTERIS – Conference on ENTERprise Information Systems and of ProjMAN – International Conference on Project MANAGEMENT.

www.shortbio.net/joao@varajao.com